

|     |  | Impac                                    | t pathway            | Time period   |   | In          | itial Ri       | SK          |  | Res         | sidual     | KISK   |  |   |
|-----|--|--|----------------------|---|---|-------------|----------------|-------------|--|-------------|------------|--------|--|---|
| əf. | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)  | Environmental<br>Factor                  | Chapter<br>reference | up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact   | Consequence | Likelihood     | Risk Rating | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)  | Consequence | Likelihood | sk F   | Additional Controls<br>Recommended to Reduce<br>Risk | Comment   |
| 1   | Flooding causing overtopping of Main and Intermediate Pits<br>during backfilling causing transporting of contaminants to<br>downstream waters, due to an extreme flood event that<br>exceeds design criteria and/or poor construction. | Aquatic ecosystems                       | 12, 11               | Construction (S3 up to 15 years)                          | Reduced water quality due to contamination<br>and sedimentation of surrounding land and<br>ephemeral waterways from uncontrolled<br>release.  | Major       | Likely         | High        | <ul> <li>Development and implementation of Erosion and<br/>Sediment Control Plan (ESCP)</li> <li>Construction QA/QC Program - to be included in<br/>technical specifications.</li> </ul>   | Major       | Rare       | Medium |  |   |
|     |  | Human health -<br>Other                  | 15                   | Construction (S3 up to 15 years)                          | Flooding events may result in injury.   | Major       | Possible       | High        | <ul> <li>Appropriate weather monitoring implemented.</li> <li>Development and implementation of adverse weather procedure.</li> <li>Development and implementation of inspection</li> </ul>  | Medium      | Rare       | Low    |  |   |
|     |  | Terrestrial flora and fauna              | 14                   | Construction (S3 up to 15 years)                          | Loss of vegetation due to inundation within<br>flow path leading to a decrease in the diversity<br>and/or abundance of species                | Medium      | Unlikely       | Low         | process for post flood events and wet season to ensure<br>integrity of structures.<br>- All designs to Australian Standards, where applicable  | Minor       | Rare       | Low    |  |   |
|     |  | Terrestrial flora and fauna              | 14                   | Post rehab long term<br>(S5 >20 years)                    | Reduction in habitat quality (due to soil contamination from floodwaters) leading to a decrease in the diversity and/or abundance of species. | Medium      | Unlikely       | Low         | (and Australian Rainfall & Runoff 2016) for hydrology.   | Minor       | Rare       | Low    |  |   |
|     |  | Aquatic ecosystems                       | 12                   | Post rehab long term<br>(S5 >20 years)                    | Reduction in habitat quality (due to contamination from floodwaters) leading to a decrease in the diversity and/or abundance of species.      | Medium      | Unlikely       | Low         |  | Minor       | Rare       | Low    |  |   |
| 2   | Run-off from incomplete/open waste rock dumps or<br>waste storage facilities contains leachable solutes (incl.<br>Acid and Metalliferous Drainage (AMD) and radioactive<br>materials), due to rainfall events during earthworks.       | Inland water<br>environmental<br>quality | 10                   | Construction (S3 up to 15 years)                          | Contamination of waterways resulting in decline of water quality with acidity and metals contaminating the surface water.                     | Serious     | Likely         | High        | <ul> <li>Development and implementation of Erosion and<br/>Sediment Control Plan (ESCP).</li> <li>Engineered seepage interception and treatment<br/>system installed along toes of existing waste rock<br/>dumps (WRDs).</li> </ul>  | Medium      | Unlikely   | Low    |  |   |
|     |  | Human health -<br>Radiation              | 16                   | Construction (S3 up to 15 years)                          | Radioactive contamination of surface water<br>and/or aquatic foods (e.g. fish) causing<br>increased dose to humans.                           | Serious     | Unlikely       | Medium      | <ul> <li>Limit movement of high risk materials (PAF1 and radioactive) soils to movement only in the dry season having them sealed in the Waste Storage Facility by the wet season.</li> <li>Surface water management basins.</li> </ul>  | Medium      | Rare       | Low    |  |   |
|     |  | Aquatic ecosystems                       | 12                   | Construction (S3 up to<br>15 years)                       | Reduction in habitat quality (due to contamination) leading to a decrease in the diversity and/or abundance of species.                       | Serious     | Possible       | Medium      | <ul> <li>Development and implementation of Water<br/>Management Plan (WMP) to detail controlled and<br/>managed site drainage and release (incl. water storage<br/>facilities) and seepage interception controls.</li> <li>Development and implementation of Radiation<br/>Management Plan (RadMP).</li> </ul>       | Minor       | Unlikely   | Low    |  | -   |
| 3   | Waste Storage Facility (WSF) contains <b>elevated acidity</b><br><b>and metal levels</b> in hot spots, due to inadequate mixing of<br>neutralant (i.e. lime).  | Inland water<br>environmental<br>quality | 10                   | Post rehab long term<br>(S5 >20 years)                    | Leachable acidity and metals in waste<br>material impacts seepage water quality in the<br>waste storage facility (WSF)                        | Serious     | Almost Certain | High        | <ul> <li>Refinement of neutralant dosing modelling to refine<br/>Mixing and dosage requirements preventing the<br/>mobilisation of metals.</li> <li>Development and implementation of Appropriate<br/>mixing methodology.</li> <li>mixing QA/QC Program - to be included in technical<br/>specifications.</li> </ul> | Medium      | Unlikely   | Low    |  |   |
| ļ   | Poor quality <b>leachate from rehabilitated former Waste</b><br><b>Rock Dump</b> footprints entering drainage lines, due to<br>insufficient neutralant (i.e. lime) and/or cover  | Aquatic ecosystems                       | 12                   | Construction (S3 up to 15 years)                          | Continued degradation of water quality in East<br>Branch Finniss River (EBFR)   | Serious     | Likely         | High        | - Minimum excavation depth of 2m within waste rock<br>dump footprints to remove contamination (additional<br>excavation depths be confirmed by excavation profile<br>testing during earthworks).   | Medium      | Unlikely   | Low    |  |   |
|     |  | Inland water<br>environmental<br>quality | 10                   | Post rehab short term<br>(S4 up to 20 years)              |   | Serious     | Likely         | High        | <ul> <li>Removal of contaminated material during earthworks<br/>to waste storage facility (WSF).</li> <li>Addition of sufficient neutralant (i.e. lime) to neutralise<br/>the bounds of excavation.</li> <li>Cover material placed to 1m above natural surface to</li> </ul>   | Medium      | Rare       | Low    |  |   |
|     |  | Inland water<br>environmental<br>quality | 10                   | Post rehab long term<br>(S5 >20 years)                    | Failure to meet water quality objectives as part<br>of rehabilitation success.  | Serious     | Possible       | Medium      | shed surface water and reduce infiltration rates.<br>- Effective collection and treatment of groundwater and<br>interflow at Intermediate and Main Waste Rock Dumps.   | Minor       | Rare       | Low    |  |   |
| 5   | Potential <b>water discharges</b> from other mines, due to changes in production downstream or uncontrolled release.   | Aquatic ecosystems                       | 12                   | Construction (S3 up to<br>15 years)                       | Cumulative water quality impacts when Rum<br>Jungle is discharging treated water to the East<br>Branch Finniss River (EBFR).                  | Minor       | Rare           | Low         | <ul> <li>Due to historic activities this project is perceived as a net positive water quality improvement project.</li> <li>DPIR communication and planning coordination to manage releases and control contaminant loads to the river.</li> </ul>   | Minor       | Rare       | Low    |  | This is a net water<br>quality improveme<br>project.<br>Water discharge is<br>highly regulated ad |



|      |   | Impac                                    | t pathway            | <b>T</b> :  |   | In           | itial Risk     |   | Re        | sidual     | Risk               |  |                                      |
|------|---|--|----------------------|---|---|--------------|----------------|---|-----------|------------|--------------------|--|--------------------------------------|
| Ref. | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)   | Environmental<br>Factor                  | Chapter<br>reference | up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact   | Consequence  | Likelihood     | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standa<br>/ Codes of Practice)  | ds ds     | Likelihood | <b>Risk Rating</b> | Additional Controls<br>Recommended to Reduce<br>Risk   | Comment                              |
|      |   | Hydrological<br>processes                | 11                   | Construction (S3 up to<br>15 years)                       | Change in regional groundwater regime if<br>Browns Pit is dewatered   | Minor        | Rare           | - Modelling shows a majority of contaminant loading<br>the EBFR is driven by Rum Jungles water. Water<br>modelling for post works shows compliance with<br>Locally Derived Water Quality Objectives (LDWQO)<br>This is including discharge from Browns.   |           | Rare       | Low                |  | change discharge<br>requires approva |
|      | Flooding event during Stage 3 that exceeds limitations of creeks, due to larger than expected wet season volumes.   | Human health -<br>Other                  | 15                   | Construction (S3 up to<br>15 years)                       | Flood event creates inrush of water on project<br>site impacting the safety of those onsite,<br>leading to injuries and fatalities<br>Inrush of water impacts storage of hazardous<br>materials                                   | Catastrophic | Possible       | <ul> <li>Development and implementation of Erosion and<br/>Sediment Control Plan (ESCP).</li> <li>Development and implementation of Water<br/>Management Plan (WMP).</li> <li>The location of the project site is out of 1000 ARI<br/>flood modelled area.</li> <li>Development and implementation of Emergency</li> </ul>  | Medium    | Unlikely   | Low                | - Prepare a response plan for<br>unexpected wet season<br>conditions (starting time,<br>velocities, volumes) to<br>prevent contamination to the<br>Finniss main branch |                                      |
|      |   | Inland water<br>environmental<br>quality | 10                   | Construction (S3 up to<br>15 years)                       | Peak flood flow introduces contamination and<br>sedimentation that exceeds the Construction<br>Locally Derived Water Quality Objectives<br>(WQOs) for a short period<br>Inrush of water impacts storage of hazardous<br>materials | Medium       | Likely         | Response Plan (ERP).<br>- Commence construction works during dry season.  | Medium    | Possible   | Medium             |  |                                      |
|      | The start of the wet season creates a " <b>first flush</b> " rainfall<br>event, causing exceedance of Locally Derived Water Quality<br>Objectives (LDWQO)   | Inland water<br>environmental<br>quality | 10                   | Construction (S3 up to<br>15 years)                       | First flush event creates a pulse of<br>contamination and sedimentation that exceeds<br>the constructions Water Quality Objectives<br>(WQOs) for a short period   | Medium       | Almost Certain | <ul> <li>Engineered seepage interception and treatment<br/>system installed along toes of existing Intermediate<br/>Main waste rock dumps (WRDs), managing the mai<br/>source of contamination from site.</li> <li>Development and implementation of Erosion and<br/>Sediment Control Plan (ESCP) which includes wet<br/>season specific erosion and sediment control<br/>management structures.</li> <li>Continue the First Flush monitoring program that is<br/>place for site.</li> <li>Develop Construction Locally Derived Water Quali<br/>Objectives (CLDWQO)</li> </ul>  | Medium    | Likely     | Medium             |  |                                      |
|      | Failure to <b>prepare site for wet season</b> and/or early onset of<br>wet season leading to higher rates of erosion and<br>sedimentation than expected   | Aquatic ecosystems                       | 12                   | Construction (S3 up to<br>15 years)                       | Increased sediment load to East Branch<br>Finniss River (EBFR) leading to adverse<br>impacts on habitat and aquatic fauna   | Medium       | Possible       | <ul> <li>Scheduling and weather forecasting incorporated in Erosion and Sediment Control Plan (ESCP) (incl. op sedimentation ponds).</li> <li>Waste Storage Facility (WSF) is located away from the East Branch Finniss River (EBFR).</li> <li>Progressive closure of both waste storage facilities (WSF) and waste rock dumps WRDs) to reduce exposed waste rock surface area</li> <li>Safe vertical deconstruction of existing waste rock surface area.</li> <li>Development and implementation of Water Management Plan (WMP).</li> <li>The location of the project site is out of 1000 ARI flood modelled area.</li> <li>Development and implementation of Emergency Response Plan.</li> <li>Commence construction works during dry season.</li> <li>Water discharge licence for emergency events (incommunication with relevant authorities on expectations of exceedance of water objectives).</li> <li>Suitably experienced management and supervisor staff</li> </ul> | en Medium | Unlikely   | Low                |  |                                      |
|      | Uncertainty in the <b>contaminant transport rates</b> in<br>groundwater leading to shorter or longer timeframes and a<br>higher contaminant load<br>Note: Contaminant (metals) sorption rates being | Inland water<br>environmental<br>quality | 10                   | Post rehab long term<br>(S5 >20 years)                    | Larger loads impacting on groundwater quality   | Serious      | Almost Certai  | <ul> <li>Groundwater modelling includes sensitivity analysis these rates.</li> <li>Design and implement a seepage and interflow collection and treatment system for the Intermediate and Main WRDs.</li> </ul>  | Seri      | Unlikely   | Medium             |  |                                      |



| (ല:) |  | Impact   | t pathway            |   |   | In           | itial Ri       | isk         |  | Re          | sidual     | Risk        |  |   |
|------|--|--|----------------------|---|---|--------------|----------------|-------------|--|-------------|------------|-------------|--|---|
| Ref. | Potential event<br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)   | Environmental<br>Factor                          | Chapter<br>reference | up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact   | Consequence  | Likelihood     | Risk Rating | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)  | Consequence | Likelihood | Risk Rating | Additional Controls<br>Recommended to Reduce<br>Risk | Comment   |
|      |  | Inland water<br>environmental<br>quality         | 10                   | Post rehab long term<br>(S5 >20 years)                    | Larger groundwater loads ultimately<br>discharging at surface and degrading water<br>quality in the East Branch Finniss River<br>(EBFR).  | Serious      | Almost Certain | High        |  | Serious     | Unlikely   | Medium      |  |   |
| 10   | Formation of <b>hazardous sludge</b> from water treatment facility that will require appropriate disposal  | Inland water<br>environmental<br>quality         | 10                   | Construction (S3 up to 15 years)                          | Sludge is not managed appropriately resulting<br>in a pathway for the sludge to impact surface<br>water quality   | Major        | Likely         | High        | <ul> <li>Waste Management Plan to include this.</li> <li>Sludge appropriately disposed of within the waste storage facility (WSF)</li> </ul>   | Medium      | Unlikely   | Low         |  |   |
|      | Changes to the <b>landform and catchment characteristics</b> , due to construction activities  | processes  | 11                   | Construction (S3 up to 15 years)                          | Hydrology impacts downstream of project site, including flow rates and velocities   | Medium       | Likely         |             | <ul> <li>Hydrology modelling indicates that design will not alter<br/>surface water regime after Pit Backfilling is complete.</li> <li>Existing wet season flow regimes will not be altered<br/>during construction</li> </ul>   | Medium      | Possible   | Medium      |  |   |
|      |  | Aquatic ecosystems                               | 12                   | Construction (S3 up to<br>15 years)                       | Reduction in habitat quality (due to changes in<br>flow regimes) leading to a decrease in the<br>diversity and/or abundance of species.   | Minor        | Possible       | Low         | during construction.<br>-Dry season regimes will be altered by low flow<br>discharge during 3 year Pit Backfilling.  | Minor       | Unlikely   | Low         |  |   |
| 12   | Contamination loads in the East Branch Finniss River<br>(EBFR) are not sufficiently reduced, due to continued loads<br>from residual impacted groundwater                                    | Inland water<br>environmental<br>quality         | 10                   | Post rehab long term<br>(S5 >20 years)                    | Locally Derived Water Quality Objectives<br>(LDWQO) are not met in the East Branch<br>Finniss River (EBFR)  | Catastrophic | Almost Certain | Extreme     | <ul> <li>Design and implement a groundwater and interflow<br/>pump and treat system for Intermediate and Main<br/>WRDs.</li> <li>Earlier active groundwater treatment.</li> <li>Treatment duration extended to meet Locally Derived<br/>Water Quality Objectives (LDWQOs).</li> </ul>        | Medium      | Possible   | Medium      |  |   |
| 13   | Emissions of dust from exposed surfaces due to wind<br>erosion, excavation and material handling and vehicle<br>movements on haul roads.   | Human health -<br>Other                          | 15                   | Construction (S3 up to<br>15 years)                       | Transport of dust to sensitive receptors<br>leading to increase of inhalation of ambient<br>particulate matter (TSP, PM10,PM2.5)  | Medium       | Likely         |             | - Development and implementation of Air and Dust<br>Management Plan. Will include standard dust<br>mitigation procedures as required including, use of<br>water sprays on haul roads and unsealed surfaces,<br>implement road speed limits including lower speeds                            | Medium      | Possible   | Medium      |  |   |
|      |  | Terrestrial<br>environmental<br>quality          | 9                    | Post rehab long term<br>(S5 >20 years)                    | Reduction of success on revegetation  | Serious      | Possible       | led         | during highest of wind events.<br>- Limit the amount and frequency of material<br>transported.<br>- External haul roads to the project site are to be  | Minor       | Rare       | Low         |  |   |
|      |  | Social, economic<br>and cultural<br>surroundings | 8                    | Construction (S3 up to 15 years)                          | Transport to and deposition of dust at cultural heritage site, sacred site or artefacts leading to loss of amenity and/or disturbance of the site.  | Medium       | Unlikely       | Low         | appropriately treated to minimise dust production (e.g. primer sealing on dirt roads).   | Serious     | Rare       | Low         |  | Chapter 8 has split th<br>line into 2 risks 8.2.8<br>Just leave the chapter<br>2 risks. |
|      |  | Biodiversity -<br>Terrestrial<br>Ecosystems      | 14                   | Construction (S3 up to<br>15 years)                       | Transport to and deposition of dust in the<br>environment leading to reduction in habitat<br>quality and/or quality (within and surrounding<br>the project area) leading to a decrease in the<br>diversity and/or abundance of species. | Medium       | Possible       | Medium      |  | Medium      | Rare       | Low         |  |   |
| 14   | Emissions of radionuclides within dust emissions from<br>exposed surfaces due to wind erosion, excavation and<br>material handling and vehicle movements on haul roads and<br>access tracks. | Human health -<br>Other                          | 15                   | Construction (S3 up to 15 years)                          | Transport of dust to sensitive receptors<br>leading to increase of inhalation and ingestion<br>of radionuclides   | Major        | Possible       | High        | <ul> <li>Design and implement a revegetation methodology<br/>that aims to stabilise soil on rehabilitated landforms as<br/>soon as possible.</li> <li>Development and implementation of Rehabilitation</li> </ul>  | Medium      | Unlikely   | Low         |  |   |
|      |  | Human health -<br>Other                          | 15                   | Post rehab short term<br>(S4 up to 20 years)              | Impacts from dust fallout and deposition, including to amenity at sensitive receptors.  | Medium       | Possible       | Medium      | Management Plan (RehMP) that includes landform<br>care and maintenance.<br>- Rehabilitation works to be undertake progressively to<br>reduce footprint of exposed ground.  | Medium      | Unlikely   | Low         |  |   |
|      |  | Terrestrial<br>environmental<br>quality          | 9                    | Post rehab long term<br>(S5 >20 years)                    | Reduction of success on revegetation  | Major        | Unlikely       | Medium      | <ul> <li>Development and implementation of Air and Dust<br/>Management Plan (ADMP). Will include standard dust<br/>mitigation procedures as required including, minimise<br/>open areas exposed to wind erosion, topsoil striping to</li> </ul>  | Serious     | Rare       | Low         |  |   |
|      |  | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to 15 years)                          | Reduction in habitat quality and/or quantity<br>(due to smothering of vegetation) leading to a<br>decrease in the diversity and/or abundance of<br>species.   | Medium       | Possible       | Medium      | occur only during suitable wind and weather conditions,<br>waste dump footprints will be developed as required to<br>minimise dust, use of water sprays on haul roads,<br>unsealed surfaces, ongoing dust deposition monitoring<br>program.<br>- Development and implementation of Radiation | Medium      | Unlikely   | Low         |  |   |
|      |  | Human health -<br>Other                          | 15                   | Construction (S3 up to<br>15 years)                       | Worker exposure to dust leading to increased inhalation and ingestion of radionuclides  | Major        | Possible       | High        | Management Plan (RadMP).   | Serious     | Rare       | Low         |  |   |



|      |  | Impact   | pathway              |  |   | In           | itial Ri       | sk                 |  |
|------|--|--|----------------------|--|---|--------------|----------------|--------------------|--|
| Ref. | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)                  | Environmental<br>Factor                          | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact   | Consequence  | Likelihood     | <b>Risk Rating</b> | <b>Planned Controls to Manage Risk</b><br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)   |
|      |  | Biodiversity -<br>Terrestrial<br>Ecosystems      | 14                   | Construction (S3 up to<br>15 years)  | Transport of dust to the environment leading<br>to reduction in habitat quality and/or quantity<br>(within and surrounding the project) leading to<br>a decrease in the diversity and/or abundance<br>of species.               | Serious      | Likely         | High               | <ul> <li>Majority of load and haul operations already within disturbed footprint.</li> <li>Dust suppression activities in load, haul, place production sequence.</li> <li>Environmental dust monitoring program</li> </ul>   |
| 15   | Emissions of hazardous pollutants due to combustion of<br>fuels from mobile plant  | Human health -<br>Other                          | 15                   | Construction (S3 up to<br>15 years)  | Transport of dust to sensitive receptors<br>leading to increase in inhalation of hazardous<br>pollutants (CO,NOx, SOx, volatile organic<br>compounds  | Medium       | Likely         | Medium             | <ul> <li>Scheduled vehicle and heavy equipment maintenance<br/>as per Original Equipment Manufacturer (OEM)<br/>requirements.</li> <li>Diesel fuel to Australian standards (for S content).</li> <li>Use solar powered infrastructure where possible.</li> <li>Optimisation of haul routes to decrease run distances</li> <li>Optimisation of machinery operation to minimise<br/>operating times</li> </ul>   |
| 16   | Dispersion of <b>particulates and dust</b> , due to excavation and material handling   | Human health -<br>Other                          | 15                   | Construction (S3 up to<br>15 years)  | Dispersion of particulate matter (i.e. total<br>suspended particulate TSP) in the air resulting<br>in reduced air quality at the site boundary<br>and/or at nearby sensitive receptors  | Major        | Possible       | High               | - Development and implementation of Air and Dust<br>Management Plan (ADMP). To include standard dust<br>mitigation procedures as required including, use of<br>water sprays on haul roads and unsealed surfaces,<br>implement road speed limits including lower speeds   |
|      |  | Human health -<br>Radiation                      | 16                   | Construction (S3 up to<br>15 years)  | Dispersion of dust causing an increase of<br>inhalation and ingestion of radionuclides<br>causing an increase in radiological dose to<br>workers  | Catastrophic | Almost Certain | Extreme            | during highest of wind events. Radiation Management<br>Plan including PPE and Monitoring<br>- Development and implementation of Radiation<br>management Plan (RadMP).<br>-Air conditioned cabins to limit exposure during loading<br>-Scheduling to relocate radiological soils early in project   |
|      |  | Human health -<br>Radiation                      | 16                   | Construction (S3 up to<br>15 years)  | Transport of pollutants beyond the site<br>boundary or to nearby sensitive receptors with<br>impacts to human health. (i.e. Dispersion of<br>radionuclides in dust causing health effects to<br>public from radiation exposure) | Catastrophic | Possible       | High               | to reduce exposure   |
| 17   | Vehicles / mobile plant / excavation / material movements<br>creating <b>noise and vibration</b> at elevated levels                                      | Human health -<br>Other                          | 15                   | Construction (S3 up to 15 years)   | Transport noise beyond the site boundary or<br>at nearby sensitive receptors with impacts to<br>human health  | Medium       | Possible       | Medium             | <ul> <li>Development and implementation of Traffic</li> <li>Management Plan (TMP).</li> <li>Development of baseline noise modelling taking into consideration the impacts on the projects limited</li> </ul>   |
|      |  | Social, economic<br>and cultural<br>surroundings | 8                    | Construction (S3 up to 15 years)   | Altered character of sacred sites or heritage<br>places caused by vibration impacts   | Minor        | Rare           | Low                | sensitive receptors<br>- Daylight works only.  |
|      |  | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to 15 years)   | Reduction in habitat quality due to noise,<br>leading to a decrease in the diversity and/or<br>abundance of fauna species.  | Medium       | Unlikely       | Low                |  |
|      |  | Social, economic<br>and cultural<br>surroundings | 8,13                 | Construction (S3 up to 15 years)   | Loss of amenity   | Serious      | Possible       | Medium             |  |
| 18   | Clearing riparian vegetation, due to the construction of<br>water crossing(s)<br>Note: only very small areas of riparian vegetation will be<br>disturbed | Terrestrial flora and<br>fauna                   | 14                   | Construction (S3 up to<br>15 years)  | Loss of significant vegetation type (as<br>described in the NT Land Clearing Guidelines)<br>leading to a decrease in the diversity and/or<br>abundance of species, and/or a decrease in<br>ecological function                  | Serious      | e Possible     | Medium             | <ul> <li>Development and implementation of Vegetation<br/>Clearing Procedure minimising vegetation clearing<br/>(particularly of significant vegetation types) and<br/>demarcating the limits of clearing and no-go areas.</li> <li>Development and implementation of Erosion and<br/>Sediment Control Plan (ESCP).</li> <li>Schedule works to avoid risk of early wet season.</li> <li>Development and implementation of Water<br/>Management Plan (WMP) to detail risks and mitigation<br/>measures during construction activities (to align with</li> </ul> |
|      |  | Aquatic ecosystems                               | 12                   | Construction (S3 up to<br>15 years)  | Reduction in quality and/or quantity of habitat<br>(due to sedimentation caused by destabilised<br>banks as a result of vegetation clearing)<br>leading to a decrease in the diversity and/or<br>abundance of species.          | Medium       | Possible       | Medium             | the Construction Locally Derived Water Quality<br>Objectives (CLDWQO)).<br>- Re-vegetate cleared areas around water crossings as<br>soon as possible post-construction activities.<br>- New land disturbance minimised by focussing works<br>on already disturbed footprint as far as possible.  |
|      |  |  |                      |  |   |              |                |                    |  |

| Res         | idual I           | Risk               |  |   |
|-------------|-------------------|--------------------|--|---|
| Consequence | Likelihood        | <b>Risk Rating</b> | Additional Controls<br>Recommended to Reduce<br>Risk | Comment   |
| Medium      | Possible          | Medium             |  |   |
| Medium      | Likely            | Medium             |  |   |
| Medium      | Unlikely          | Low                |  |   |
| Major       | Rare              | Medium             |  |   |
| Major       | Rare              | Medium             |  |   |
| Medium      | Unlikely          | Low                |  |   |
| Minor       | Rare              | Low                |  |   |
| Minor       | Possible Unlikely | Low                |  |   |
| Medium      | Unlikely          | Low                |  |   |
| Serious     | Unlikely          | Medium             |  | Water crossing(s) will be<br>in place for construction<br>only. Riparian zone will<br>be restored post rehab<br>works.<br>Sensitive species -<br>Lorentz Grunter (only<br>found in the Finniss<br>River)          |
| Medium      | Unlikely          | Low                |  | Short term (months)<br>smothering of benthic<br>habitat likely to have only<br>temporary impacts.<br>Sedimentation could<br>potentially be seasonal.<br>However bed<br>sedimentation could<br>extend for a longer |

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|      |  | Impact   | t pathway            |  |  | In          | itial Ri       | sk                 |   |
|------|--|--|----------------------|--|--|-------------|----------------|--------------------|---|
| Ref. | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)  | Environmental<br>Factor                          | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact  | Consequence | Likelihood     | <b>Risk Rating</b> | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)   |
|      |  | Terrestrial<br>environmental<br>quality          | 9                    | Construction (S3 up to<br>15 years)  | Erosion and sedimentation resulting from<br>vegetation clearing. Seasonal degradation of<br>surface water quality due to turbidity caused<br>by erosion of soils and landforms.<br>Loss of stabilising vegetation leading to<br>erosion of banks and impacts to channel<br>morphology. | Medium      | Possible       | Medium             |   |
| 19   | <b>Clearing land</b> for haul roads, borrow pits, laydown areas,<br>waste storage facility etc.<br>Note: Most of the land to be cleared has been the subject of<br>past disturbance. The area of sensitive vegetation that will<br>be cleared is very small. | Terrestrial flora and fauna                      | 13,14                | Construction (S3 up to<br>15 years)  | Loss of significant vegetation type (as<br>described in the NT Land Clearing Guidelines)<br>leading to a decrease in ecological function.  | Major       | Almost Certain | Extreme            | <ul> <li>Development and implementation of Erosion and<br/>Sediment Control Plan (ESCP).</li> <li>Development and implementation of Excavation<br/>Management Plan</li> <li>Development and implementation of Vegetation<br/>Clearing Procedure that minimise vegetation clearing</li> </ul>  |
|      |  | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to<br>15 years)  | Loss of habitat leading to a decrease in the diversity and/or abundance of species   | Serious     | Almost Certain | High               | <ul> <li>(particularly of significant vegetation types) demarcates<br/>the limits of clearing and no-go areas.</li> <li>Store topsoil in such a manner as to minimise<br/>leaching of nutrients and loss of structure.</li> <li>Re-vegetate cleared areas as soon as possible.</li> <li>Section 19 Agreement ALRA conditions relating to</li> </ul> |
|      |  | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to<br>15 years)  | Mortality of individual animals (due to<br>interaction with machinery and vehicles during<br>land clearing) leading to a decline in local<br>population  | Minor       | Unlikely       | Low                | final land form.<br>- Development and implementation of Cycad Salvaging<br>Procedure.<br>- Progressive stripping of surfaces to ensure that entire<br>borrows are progressively opened and closed and not   |
|      |  | Terrestrial<br>environmental<br>quality          | 9                    | Construction (S3 up to<br>15 years)  | Loss of soil in borrow pit area (because<br>material is removed) and in the capping areas<br>(because soil is stored over 8 years and<br>becomes inert) which is no longer capable of<br>supporting revegetation and/or require to clear<br>more land                                  | Serious     | Likely         | High               | open for the entire project life.<br>- Design footprint of disturbance to target low<br>ecological value systems, previously disturbed ground.<br>Design to consider 'freeform' shape within borrow<br>areas to preserve high value vegetation patches and<br>blocks  |
|      |  | Terrestrial<br>environmental<br>quality          | 9                    | Construction (S3 up to 15 years)   | Erosion from cleared land causing sediment entrainment   | Medium      | Possible       | Medium             | DIOCKS  |
|      |  | Aquatic ecosystems                               | 12                   | Construction (S3 up to<br>15 years)  | Reduction in quality and/or quantity of habitat<br>(due to sedimentation erosion caused by<br>vegetation clearing) leading to a decrease in<br>the diversity and /or abundance of species  | Major       | Almost Certain | Extreme            |   |
|      |  | Social, economic<br>and cultural<br>surroundings | 8                    | Construction (S3 up to 15 years)   | Degradation of landform, leading to Traditional<br>Owners not accepting the changes to Finniss<br>River Aboriginal Land Trust (FRALT) land<br>during handback.   | Major       | Likely         | High               |   |
| 20   | Proliferation of <b>weeds on re-established native</b><br><b>ecosystems</b> (especially Gamba grass) across project area<br>Note: Weeds (especially Gamba Grass) are prolific within   | Terrestrial flora and fauna                      | 14                   | Post rehab short term<br>(S4 up to 20 years)   | Reduction in quality and/or quantity of habitat<br>leading to a decrease in the diversity and/or<br>abundance of species   | Serious     | Unlikely       | Medium             | <ul> <li>Design and implementation of a revegetation<br/>methodology that aims to minimise weed<br/>establishment.</li> <li>Development and implementation of Post rehab (S4</li> </ul>   |
|      | and surrounding the project area.  | Terrestrial flora and fauna                      | 14                   | Post rehab long term<br>(S5 >20 years)   | Failure of native revegetation to establish to<br>the extent that completion criteria cannot be<br>met and/or landforms are not stabilised   | Serious     | Possible       | Medium             | up to 20 years) Weed Management & Monitoring Plan<br>that provides for an active and ongoing weed<br>management program (for the project area and<br>surrounding land).   |
|      |  | Inland water<br>environmental<br>quality         | 10                   | Construction (S3 up to 15 years)   | Spray drift of herbicides used to control weeds, results in unintended contamination to waterways.   | Medium      | Possible       | Medium             | - Development and implementation of Construction<br>Weed Management Plan that covers the vehicle<br>hygiene, movement of materials, stockpiling of soils,<br>and weed control (both prior to, and during  |
|      |  | Human health -<br>Other                          | 15                   | Construction (S3 up to<br>15 years)  | Gamba Grass promotes intense bushfire<br>events (compared to a normal bushfire),<br>leading to exposure of land holders or visitors<br>in the vicinity to the project area.  | Serious     | Unlikely       | Medium             | construction).  |

| Res         | idual I    | Risk               |  |  |
|-------------|------------|--------------------|--|--|
| Consequence | Likelihood | <b>Risk Rating</b> | Additional Controls<br>Recommended to Reduce<br>Risk | Comment  |
| Medium      | Unlikely   | Low                |  | duration depending on<br>the performance on the<br>upstream control<br>measures. Large<br>deposits of sediment<br>could result in altered<br>river flow. |
| Medium      | Possible   | Medium             |  |  |
| Medium      | Possible   | Medium             |  |  |
| Minor       | Unlikely   | Low                |  |  |
| Medium      | Unlikely   | Low                |  |  |
| Minor       | Unlikely   | Low                |  |  |
| Medium      | Possible   | Medium             |  |  |
| Medium      | Unlikely   | Low                |  |  |
| Medium      | Unlikely   | Low                |  | This is one of the worst<br>areas of Gamba Grass<br>in the NT.   |
| Serious     | Possible   | Medium             |  |  |
| Minor       | Unlikely   | Low                |  |  |
| Serious     | Rare       | Low                |  |  |



| (6):1 |  | Impac  | t pathway            |  |   | Ir           | itial Ri       | sk          |   |
|-------|--|--|----------------------|--|---|--------------|----------------|-------------|---|
| Ref.  | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)  | Environmental<br>Factor                          | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact   | Consequence  | Likelihood     | Risk Rating | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)   |
|       |  | Social, economic<br>and cultural<br>surroundings | 8                    | Post rehab long term<br>(S5 >20 years)   | Unable to establish culturally significant<br>species within project area. Changes in<br>vegetation influence erosion and fires,<br>changing the character, cultural and<br>environmental context of sacred sites and<br>heritage.                                      | Major        | Likely         | High        |   |
| 21    | Introduction of <b>new weeds or spread of existing</b><br><b>terrestrial and aquatic weeds</b> , due to transport of material,<br>vehicle movement or inappropriate topsoil management.          | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to<br>15 years)  | Reduction in habitat quality and/or quantity leading to a decrease in the diversity and/or abundance of species.  | Catastrophic | Almost Certain | Extreme     | - Development and implementation of Construction<br>Weed Management Plan that covers the vehicle<br>hygiene, movement of materials, stockpiling of soils,<br>and weed control (both prior to and during<br>construction).   |
|       |  | Aquatic ecosystems                               | 12                   | Construction (S3 up to 15 years)   | Reduction in habitat quality and/or quantity leading to a decrease in the diversity and/or abundance of species.  | Serious      | Unlikely       | Medium      |   |
| 22    | Storage of contaminated surface water at project site  | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to<br>15 years)  | Mortality of individual animals (due to<br>ingestion or exposure to contaminated water)<br>leading to a decline in local populations  | Serious      | Possible       | Medium      | <ul> <li>Water Management Plans to specify monitoring of<br/>water quality over duration of project.</li> <li>There will not be any water stored on the project site<br/>that is in addition to what is already there now (i.e.<br/>currently in the pits). Mortality of fauna drinking from<br/>the pits has not been a documented problem at this<br/>site.</li> </ul>  |
| 23    | Loss of biodiversity offsite, due to the selected <b>borrow pits</b><br><b>potentially having higher biodiversity values</b> than those<br>that will occur in the rehabilitated areas.           | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to 15 years)   | Net reduction in habitat quality and/or quantity leading to a decrease in the diversity and/or abundance of species.  | Serious      | Likely         | High        | - Selection of borrow areas and pits avoids sites with<br>high biodiversity values  |
| 24    | Habitat and/or population fragmentation, due to<br>construction of linear infrastructure (e.g. access tracks, haul<br>roads etc.)  | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to<br>15 years)  | Reduction in habitat quality and/or quantity<br>leading to a decrease in the diversity and/or<br>abundance of species.  | Medium       | Unlikely       | Low         | <ul> <li>Development and implementation of Construction<br/>Weed Management Plan with mitigation measures to<br/>control existing weeds, and to minimise the spread of<br/>others – including vehicle hygiene (wash-down<br/>facilities); keeping vehicles to established tracks and<br/>roads; and active weed control programs</li> <li>Development and implementation of Vegetation<br/>Clearing Procedure minimising vegetation clearing<br/>(particularly of sensitive vegetation types) and<br/>demarcating the limits of clearing and no-go areas.</li> <li>Utilise existing roads / corridors (as much as<br/>possible).</li> <li>Road rehabilitation at the conclusion of the project.</li> <li>Note: 14km haul road that accessed Stage 2 borrow<br/>pits removed from updated design.</li> </ul> |
| 25    | Creation of an edge and/or barrier effect, due to vegetation clearing  | Terrestrial flora and fauna                      | 14                   | Post rehab short term<br>(S4 up to 20 years)   | Reduction in habitat quality and/or quantity<br>leading to a decrease in the diversity and/or<br>abundance of species.<br>Note: this is not a significant issue in the open<br>woodland habitat that dominates the project<br>area; it is more marked in closed forests | Minor        | Unlikely       | Low         | <ul> <li>Development and implementation of Weed</li> <li>Management Plan with mitigation measures to control existing weeds, and to minimise the spread of others – including vehicle hygiene (wash-down facilities); keeping vehicles to established tracks and roads; and active weed control programs</li> <li>Development and implementation of Vegetation Clearing Procedure minimising vegetation clearing (particularly of sensitive vegetation types) and demarcating the limits of clearing and no-go areas.</li> <li>Re-vegetate cleared areas as soon as possible.</li> </ul>  |
| 26    | Transport of materials and personnel on public roads results<br>in impacts on <b>road network conditions</b> . Including<br>consideration of seasonal variability of road surface<br>conditions. | Human health -<br>Other                          | 15                   | Construction (S3 up to<br>15 years)  | Increase in traffic volumes, resulting in decline<br>in condition of sealed and unsealed public<br>roads, with adverse impact on safety of other<br>road users  | Serious      | Likely         | High        | <ul> <li>Decision of road network use to be decided in<br/>consultation with Coomalie Community Government<br/>Council (CCGC) and Department of Infrastructure,<br/>Planning and Logistics (DIPL).</li> <li>Audit of service provider during selection process to<br/>ensure competence.</li> <li>Development and implementation of Traffic<br/>Management Plans</li> </ul>   |

| Res         | idual I    | Risk               |  |         |
|-------------|------------|--------------------|--|---------|
| Consequence | Likelihood | <b>Risk Rating</b> | Additional Controls<br>Recommended to Reduce<br>Risk | Comment |
| Serious     | Unlikely   | Medium             |  |         |
| Serious     | Possible   | Medium             |  |         |
| Medium      | Unlikely   | Low                |  |         |
| Medium      | Unlikely   | Low                |  |         |
| Medium      | Possible   | Medium             |  |         |
| Medium      | Unlikely   | Low                |  |         |
| Minor       | Unlikely   | Low                |  |         |
| Serious     | Possible   | Medium             |  |         |



|      |  | Impac  | t pathway            |  |  | In           | itial Ri   | sk                 |   |
|------|--|--|----------------------|--|--|--------------|------------|--------------------|---|
| Ref. | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)  | Environmental<br>Factor                          | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact  | Consequence  | Likelihood | <b>Risk Rating</b> | <b>Planned Controls to Manage Risk</b><br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)  |
|      |  | Social, economic<br>and cultural<br>surroundings | 13                   | Construction (S3 up to<br>15 years)  | Impacts to public safety on the roads  | Serious      | Likely     | High               | <ul> <li>Vehicle maintenance program including pre-start inspections and routine maintenance.</li> <li>Undertake Traffic Impact Assessment and implement findings.</li> <li>Increased schedule time to minimise traffic volume per day.</li> <li>Improved road safety (e.g. upgrade intersections, signage).</li> </ul>   |
|      | Vehicle impacts on public roads, due to the cumulative<br>traffic effects associated with co-current projects and<br>tourism (e.g. existing public traffic, potential introduction of<br>other projects) | Social, economic<br>and cultural<br>surroundings | 13                   | Construction (S3 up to<br>15 years)  | Cumulative traffic effects on public roads<br>(including tourists and local residents), leading<br>to injuries or fatality   | Catastrophic | Likely     | Extreme            | <ul> <li>Development and implementation of Traffic<br/>Management Plan.</li> <li>Decision of road network use to be decided in<br/>consultation with Coomalie Community Government<br/>Council (CCGC) and Department of Infrastructure,<br/>Planning and Logistics (DIPL).</li> <li>NTG to coordinate overall traffic management<br/>strategy.</li> <li>Consultation and awareness with local community<br/>and council.</li> </ul>   |
|      | Not meeting <b>Traditional Owners expectations</b> for<br>employment, due to poor identification of existing skills or<br>lack of training planning for new skills                                       | Social, economic<br>and cultural<br>surroundings | 13                   | Construction (S3 up to<br>15 years)  | Traditional Owner opportunities are not<br>maximised   | Major        | Likely     | High               | <ul> <li>Work with training providers in the pre-works phase of project to maximise opportunity and help Traditional Owners to be work ready.</li> <li>Develop Skills Matrix to identify existing skilled Traditional Owners and also which traditional owners would be willing to be trained up.</li> <li>On the job training for Traditional Owners (ongoing program).</li> <li>Traditional Owners Plan to connect opportunities to existing government services to set these linkages up.</li> <li>Schedule project to provide long term training and employment opportunities.</li> </ul> |
| 29   | <b>Community expectations</b> of the project are not met particularly re local employment and economic opportunities   | Social, economic<br>and cultural<br>surroundings | 13                   | Construction (S3 up to<br>15 years)  | Community and economic opportunities are limited.  | Major        | Likely     | High               | <ul> <li>Stakeholder Engagement and Communication Plan.</li> <li>Project schedule and scope redefined to improve<br/>opportunities and reduce risk.</li> <li>Pre-construction engagement to identify interested<br/>potential local staff and match skills to roles wherever<br/>possible.</li> </ul>   |
|      | Long lead time for <b>project funding approval</b> , results in loss<br>of project knowledge and deterioration of relationships with<br>Traditional Owners and local communities                         | Social, economic<br>and cultural<br>surroundings | 13                   | Construction (S3 up to<br>15 years)  | Traditional Owners and community<br>relationships are lost with NT Government.<br>Project knowledge loss.  | Major        | Likely     | High               | <ul> <li>Ongoing engagement with Traditional Owners.</li> <li>Business Case for project defines design scope.</li> <li>Approval of Rum Jungle Environmental Impact<br/>Statement (EIS).</li> <li>Detailed design, as per the Business Case scope.</li> </ul>  |
|      | Lack of project communication and engagement to all stakeholders   | Social, economic<br>and cultural<br>surroundings | 13                   | Construction (S3 up to<br>15 years)  | Negative perception of the project as a result<br>of insufficient or lack of information. Negative<br>perceptions of the project have the potential to<br>affect community values and enhance<br>negative social impacts on communities. | Major        | Likely     | High               | <ul> <li>Stakeholder Engagement and Communication Plan<br/>(for the full project life cycle).</li> <li>Adequate resourcing required to deliver these tasks</li> </ul>   |
| 32   | <b>Perception</b> that the remediation works onsite are not safe, due to elevated radioactive material   | Social, economic<br>and cultural<br>surroundings | 13                   | Construction (S3 up to 15 years)   | Negative reputation to the project and reluctance to work on the site.   | Serious      | Likely     | High               | <ul> <li>Stakeholder Engagement and Communication Plans.</li> <li>Rum Jungle Environmental Impact Statement (EIS).</li> </ul>   |
| 33   | Failure to obtain <b>Section 19 Agreement</b> under the ALRA<br>(with NLC on behalf of the Traditional Owners) for borrow<br>materials   | Social, economic<br>and cultural<br>surroundings | 13                   | Construction (S3 up to<br>15 years)  | Failure to meet community expectations, and negative perception of the project.  | Catastrophic | Possible   | High               | <ul> <li>Stakeholder Engagement and Communications Plan.</li> <li>Engagement with the NLC and abide with their<br/>Statutory process.</li> </ul>  |

| Res         | idual I    | Risk               |  |         |
|-------------|------------|--------------------|--|---------|
| Consequence | Likelihood | <b>Risk Rating</b> | Additional Controls<br>Recommended to Reduce<br>Risk | Comment |
| Serious     | Possible   | Medium             |  |         |
| Major       | Unlikely   | Medium             |  |         |
| Serious     | Possible   | Medium             |  |         |
| Medium      | Possible   | Medium             |  |         |
| Serious     | Possible   | Medium             |  |         |
| Medium      | Possible   | Medium             |  |         |
| Medium      | Possible   | Medium             |  |         |
| Major       | Unlikely   | Medium             |  |         |



| (6);] |   | Impact   | pathway              |  |  | Ini          | tial Ris       | sk                 |   | Res         | sidual     | Risk        |  |         |
|-------|---|--|----------------------|--|--|--------------|----------------|--------------------|---|-------------|------------|-------------|--|---------|
| Ref.  | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)   | Environmental<br>Factor                          | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact  | Consequence  | Likelihood     | <b>Risk Rating</b> | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)   | Consequence | Likelihood | Risk Rating | Additional Controls<br>Recommended to Reduce<br>Risk   | Comment |
| 34    | Failure to <b>establish council agreement</b> regarding the use of borrow areas and roads   | Social, economic<br>and cultural<br>surroundings |                      | Construction (S3 up to<br>15 years)  | Failure to meet community & council<br>expectations, and negative perception of the<br>project.  | Major        | Possible       | High               | - Development and implementation of a Stakeholder<br>Engagement and Communications Plan.  | Major       | Possible   | High        | <ul> <li>Develop consultation<br/>process with Coomalie<br/>Community Government<br/>Council to establish<br/>"agreement making"<br/>mechanisms for all parties.</li> <li>If an agreement cannot be</li> </ul> |         |
| 35    | <b>Disturbance of unidentified sites</b> / objects of heritage<br>significance, artefacts, skeletal remains, aboriginal sacred<br>sites during rehabilitation activities  | Social, economic<br>and cultural<br>surroundings |                      |  | Inadvertent / intentional damage, destruction<br>or removal of heritage items or sites.<br>Non-compliance with legislative requirements. | Major        | Possible       | High               | <ul> <li>Risk assessment of site disturbance to identify known and unknown heritage sites.</li> <li>Have completed Archaeology survey and produce assessment.</li> <li>Undertake search of projects areas with Aboriginal Areas Protection Authority regarding Aboriginal sacred sites and obtain Authority Certificate for (potential) future works.</li> <li>Development and implementation of Cultural Heritage Management Plan, including pre-clearing / disturbance visual investigations, consultation and engagement with Traditional Owners, induction of onsite personnel, procedure of unexpected discovery, compliance requirements.</li> <li>Development and implementation of Disturbance Permits. Prior to any ground breaking works occurring a permit must be issued that gives permission for operators to travel ground/break ground. These permits have a various check boxes that are a linked to an approvals system (e.g. AAPA, Cultural Heritage, Vegetation etc.)</li> </ul>  | Medium      | Possible   | Medium      |  |         |
| 36    | Disturbance of known sites / objects of heritage<br>significance, artefacts, skeletal remains, Aboriginal sacred<br>sites during rehabilitation activities<br>Note: Known sites could include Declared Heritage Places<br>and Objects, Aboriginal Heritage Places and Objects,<br>Significant Historical Places and Objects, and Aboriginal<br>Sacred Sites | Social, economic<br>and cultural<br>surroundings |                      | Construction (S3 up to<br>15 years)  | Inadvertent / intentional damage, destruction<br>or removal of heritage items or sites.<br>Non-compliance with legislative requirements. | Catastrophic | Possible       | High               | <ul> <li>Risk assessment of site disturbance to identify known and unknown heritage sites.</li> <li>Archaeology survey and assessment.</li> <li>Undertake search of projects areas with Aboriginal Areas Protection Authority regarding Aboriginal sacred sites and obtain Authority Certificate for (potential) future works.</li> <li>Development and implement a Cultural Heritage Management Plan, including pre-clearing / disturbance visual investigations, consultation and engagement with Traditional Owners, induction of onsite personnel, visual barriers of known sites, compliance requirements.</li> <li>Artefacts that need to be disturbed require appropriate government approvals, documentation and archaeological salvage.</li> <li>Design around any known highly significant cultural and heritage sites wherever possible. Relocation plan for less significant objects where appropriate, as per the Cultural Heritage Management Plan.</li> <li>Planned work disturbance considers locations of eutural barriere objects and places</li> </ul> | Major       | Rare       | Medium      |  |         |
| 37    | Disturbing the <b>cultural significance of known sacred</b><br><b>sites</b> , due to construction activities  | Social, economic<br>and cultural<br>surroundings |                      | Construction (S3 up to<br>15 years)  | Work practices cause cultural offense.   | Major        | Almost Certain | Extreme            | <ul> <li>Traditional Owners have been consulted with<br/>regarding design of new facilities via Northern Land<br/>Council led engagement meetings.</li> <li>Haul Roads have been located to shift operations as<br/>far away from Sacred Sites as possible.</li> <li>Design to avoid impacting the cultural visual lines of</li> </ul>  | Serious     | Unlikely   | Medium      |  |         |
|       |   | Social, economic<br>and cultural<br>surroundings |                      | Post-rehab short term<br>(S4 up to 20 years)   |  | Major        | Almost Certain | Extreme            | siteDevelop and Implement Cultural Heritage<br>Management Plan<br>- Conform to Aboriginal Areas Protection Authority<br>(AAPA) requirements.  | Serious     | Unlikely   | Medium      |  |         |
| 38    | Project construction activities impact <b>culturally significant species</b> (incl. cycads, milkwoods, fauna) onsite  | Social, economic<br>and cultural<br>surroundings |                      | Construction (S3 up to 15 years)   | Loss of culturally significant specimens   | Major        | Likely         | High               | <ul> <li>Minimise disturbance to all significant species.</li> <li>Consultation with Traditional Owners.</li> <li>Development and implementation of the Cycad<br/>Salvaging Procedure.</li> </ul>   | Serious     | Possible   | Medium      |  |         |



|      |  | Impact   | t pathway            |  |   | In           | nitial R   | lisk               |   | Re          | sidual     | Risk        |  |         |
|------|--|--|----------------------|--|---|--------------|------------|--------------------|---|-------------|------------|-------------|--|---------|
| Ref. | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)  | Environmental<br>Factor                          | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact   | Consequence  | Likelihood | <b>Risk Rating</b> | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)   | Consequence | Likelihood | Risk Rating | Additional Controls<br>Recommended to Reduce<br>Risk | Comment |
|      |  | Terrestrial flora and fauna                      | 14                   | Post rehab short term<br>(S4 up to 20 years)   |   | Serious      | Possible   | Medium             | <ul> <li>Waste Storage Facility (WSF) design considers<br/>location of culturally significant species to protect as far<br/>as is possible. Focussing on use of already disturbed<br/>footprint as far as possible.</li> </ul>  | Medium      | Unlikely   | Low         |  |         |
| 39   | <b>Onsite fire</b> event escalates to an uncontrolled fire offsite / onsite, due to ignition from construction activities or lightning   | Terrestrial flora and fauna                      | 14                   | Post rehab long term<br>(S5 >20 years)   | Fire impacts the revegetation success   | Serious      | Possible   | Medium             | - Development and implementation of Bushfire<br>Management Plan, including; fire breaks, active fire<br>management and vegetation reduction program, fire   | Medium      | Possible   | Medium      |  |         |
|      |  | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to 15 years)   | Reduction in habitat quality and/or quantity<br>(within and surrounding the project area)<br>leading to a decrease in the diversity and/or<br>abundance of species  | Serious      | Possible   | Medium             | detection and suppression systems, fire extinguishers,<br>housekeeping standards, fire-fighting training,<br>emergency response procedures.<br>- Availability of Emergency Services and equipment.<br>- Development and implementation of Emergency   | Serious     | Unlikely   | Medium      |  |         |
|      |  | Inland water<br>environmental<br>quality         | 10                   | Construction (S3 up to 15 years)   | Loss of vegetation leads to exposure of land<br>surface and higher erosion rates impacting<br>water quality   | Medium       | Unlikely   | Low                | Response Plan.  |             | Unlikely   | Low         |  |         |
|      |  | Social, economic<br>and cultural<br>surroundings | 8                    | Construction (S3 up to 15 years)   | Impacts to culturally significant flora species,<br>or cultural heritage or sacred sites.   | Major        | Likely     | High               |   |             | Possible   | Medium      |  |         |
|      |  | Human health -<br>Other                          | 15                   | Construction (S3 up to 15 years)   | Personnel fatality or injury (particularly around bulk fuel storage areas)  | Major        | Unlikely   | Medium             |   | Medium      | Unlikely   | Low         |  |         |
| 40   | Personnel <b>drowning</b> while working in or around water<br>bodies. (e.g. rivers, pit lake etc.).<br>Causes could include slips, trips and falls (e.g. due to<br>slippery surface, uneven ground), unintended vehicular entry<br>into liquid bodies, failure to identify liquid body (e.g. poor<br>visibility).  | Human health -<br>Other                          | 15                   | Construction (S3 up to<br>15 years)  | Drowning of site worker<br>Note. The maximum reasonable<br>consequence would be a single fatality.  | Catastrophic | Unlikely   | High               | <ul> <li>Development and implementation of adverse weather procedure.</li> <li>Development and implementation of working in and around water bodies procedure.</li> <li>Appropriate use of portable edge protection.</li> <li>Appropriate use of personal flotation device (PFD).</li> <li>Availability of Emergency Services and equipment.</li> <li>Development and implementation of Emergency Response Plan.</li> </ul>   | Medium      | Unlikely   | Low         |  |         |
| 41   | Personnel impacted by <b>climatic extremes</b> while working on<br>site in adverse weather conditions.<br>This includes high winds, lightning, storms, hail, heat, UV<br>radiation etc.<br>Personnel may be impacted by climate extremes through<br>flying debris in high winds, struck by lightning or experience<br>heat stress when working in hot conditions either due to the<br>local climate. | Human health -<br>Other                          | 15                   | Construction (S3 up to<br>15 years)  | Consequences will vary depending on the type<br>of exposure, where effects may range from<br>dehydration, sunburn, injuries from being<br>struck by items through to fatality due to heat<br>stroke, struck by lightning.<br>Note: The maximum reasonable<br>consequence would be a single fatality as it is<br>considered unlikely for multiple people to be<br>impacted by a single climatic event. |              | Likely     | High               | <ul> <li>Development and implementation of Fitness for work<br/>management system including hours of work, drug &amp;<br/>alcohol policy, medicals, fatigue management etc.</li> <li>Appropriate use of Lightning tracking and<br/>development and implementation of stop work and<br/>refuge procedures.</li> <li>Weather monitoring.</li> <li>Development and implementation of adverse weather<br/>procedure.</li> <li>Development and implementation of Emergency<br/>Response Plan</li> <li>Development and implementation of lone and isolated<br/>workers procedure.</li> <li>Appropriate use of PPE</li> <li>Development and implementation of heat stress /<br/>hydration monitoring program.</li> <li>Appropriate use of communication protocols.</li> <li>Good site housekeeping.</li> <li>Availability of Emergency Services and equipment.</li> <li>Development and implementation of site induction.</li> </ul> | Major       | Unlikely   | Medium      |  |         |



|      |   | Impac                   | t pathway            |  |  | Ini          | sk         |                    |  |
|------|---|-------------------------|----------------------|--|--|--------------|------------|--------------------|--|
| Ref. | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)   | Environmental<br>Factor | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact  | Consequence  | Likelihood | <b>Risk Rating</b> | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)  |
| 42   | Personnel exposed to <b>hazardous flora or fauna</b> including<br>snakes, spiders, mosquitoes, biting insects, bees, wasps,<br>larger animals such as crocodiles etc.   | Human health -<br>Other | 15                   | Construction (S3 up to<br>15 years)  | Consequences will vary depending on the<br>flora or fauna to which personnel come into<br>contact and whether they have an allergic<br>reaction to bites / stings.<br><i>Note: The maximum reasonable</i><br><i>consequence would be a single fatality.</i>  | Catastrophic | Possible   | High               | <ul> <li>Appropriate use of PPE</li> <li>Development and implementation of site Induction.</li> <li>Snake awareness training.</li> <li>Development and implementation of vegetation<br/>management program.</li> <li>Availability of Emergency Services and equipment.</li> <li>Qualified snake handlers on site.</li> <li>Appropriate pest control program (insects, spiders<br/>etc.).</li> <li>Development and implementation of lone and isolated<br/>worker procedure.</li> <li>Appropriate use of communication protocols.</li> <li>Development and implementation of site induction.</li> </ul> |
| 43   | Unauthorised site access / security breach.<br>This includes all unauthorised access to site and other<br>restricted areas.<br>Access may occur as an intended event or may be<br>unintentional, in both circumstances those entering site will<br>be in danger and may potentially put site personnel in<br>danger. This also includes site personnel accessing site /<br>restricted areas with the intention to cause harm, sabotage<br>and protesters etc. | Human health -<br>Other | 15                   | Construction (S3 up to<br>15 years)  | Consequences will vary depending on the<br>location of unauthorised access and the<br>reason for access (e.g. if they are deliberately<br>causing harm). Personnel may be exposed to<br>many of the site hazards including mobile<br>equipment movements, hazardous materials<br>etc.<br>Note: The maximum reasonable<br>consequence would be a single fatality. | Major        | Likely     | High               | <ul> <li>Site security and access restrictions including signage<br/>and fencing.</li> <li>Development and implementation of site access<br/>control procedures.</li> <li>Contractor management system.</li> <li>Development and implementation of media<br/>communication protocols / plan.</li> <li>Stakeholder Engagement and Communications Plan.</li> <li>Availability of Emergency Services and equipment.</li> </ul>  |
| 44   | Project staff exposed to <b>work place hazards</b>  | Human health -<br>Other | 15                   | Construction (S3 up to<br>15 years)  | Injury to staff  | Catastrophic | Possible   | High               | <ul> <li>Development and implementation of Workplace</li> <li>Health and Safety Systems</li> <li>Contractor's Safe System of Work to be established</li> </ul>   |

| Res          | idual I    | Risk               |  |         |
|--------------|------------|--------------------|--|---------|
| Consequence  | Likelihood | <b>Risk Rating</b> | Additional Controls<br>Recommended to Reduce<br>Risk | Comment |
| Serious      | Unlikely   | Medium             |  |         |
| Serious      | Possible   | Medium             |  |         |
| Catastrophic | Rare       | Medium             |  |         |

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|      | Impact pathway   |                             |                      |  |   |              |            |                    |  |
|------|--|-----------------------------|----------------------|--|---|--------------|------------|--------------------|--|
| Ref. | Potential event<br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause) | Environmental<br>Factor     | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) |   | Consequence  | Likelihood | <b>Risk Rating</b> | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)  |
| 45   | Remediation works at sites containing <b>radioactive material</b>  | Human health -<br>Radiation | 16                   | Construction (S3 up to<br>15 years)  | Increased occupational exposure from gamma radiation which may lead to detrimental health effects                       | Major        | Possible   | High               | <ul> <li>Radiological material to be managed and sectioned<br/>into clearly defined areas, clearly signposted.</li> <li>Radiation soils and Hazard assessment excavation<br/>plan.</li> <li>Compliance with relevant national and international<br/>guidelines and legislative requirements as provided by<br/>IAEA, ICRP, ARPANSA;</li> <li>Radiation Management Plan (RadMP) (as per</li> </ul>  |
|      |  | Human health -<br>Radiation |                      | Construction (S3 up to<br>15 years)  | Ingestion or exposure of radioactive materials<br>causing health effects to workers                                     | Major        | Possible   | High               | ARPANSA Guideline) which includes;<br>- Radioactive Waste Management Plan;<br>Identification of any Controlled Areas of higher radiation<br>levels;<br>- Dust suppression systems;<br>- Mobile equipment design specifications include<br>filtered air conditioned air supply (HEPA filters);<br>- Radiation monitoring plan;  |
|      |  | Human health -<br>Radiation | 16                   | Construction (S3 up to<br>15 years)  | Exposure to radon causing health effects to workers onsite  | Major        | Possible   | High               | <ul> <li>Radiation Equipment Clearance Procedures;</li> <li>PPE protection;</li> <li>hygiene standards and equipment wash down areas;</li> <li>All employee and visitor site inductions coverage</li> <li>Different levels of protection for different staff roles</li> <li>Hygiene protocols etc.</li> <li>Constant radon monitoring across site with RGM's and real time radon sniffs throughout construction.</li> </ul>  |
|      |  | Human health -<br>Radiation | 16                   | Construction (S3 up to<br>15 years)  | Exposure to radon causing health effects to members of the public   | Medium       | Possible   | Medium             | - Limited offsite monitoring through RGMs.   |
| 46   | Vehicles or <b>equipment contaminated by radioactive</b><br>material leaving the project area                                    | Human health -<br>Radiation | 16                   | Construction (S3 up to<br>15 years)  | Health effects to members of the public from exposure to radiation  | Medium       | Possible   | Medium             | <ul> <li>Dedicated wash down facilities for vehicles and equipment</li> <li>Development and implementation of radiation clearance permit control system for all onsite equipment/vehicles</li> <li>All equipment and vehicles subject to Radiation Clearance procedures, including Clearance certificates and contamination surveys</li> </ul>   |
| 47   | Flora and fauna inhabiting areas with high radiation levels  | Human health -<br>Radiation | 16                   | Post rehab long term<br>(S5 >20 years)   | Consumption by Traditional Owners of<br>contaminated or irradiated animals and plants<br>leading to an increase in dose | Catastrophic | Likely     | Extreme            | Note: Radiation is unlikely to cause mortality of<br>individual animals in the wild as they are short-lived<br>and with the nature of low level radiation means that<br>the formation of terminal cancers is a longer prospect.<br>- Excavation of radioactive material prior to<br>construction works.<br>- Radioactive materials to be permanently stored in the<br>waste storage facility (WSF) as per detailed<br>engineering design.<br>- Development and implementation of Land Use Plan |
|      |  | Terrestrial flora and fauna | 14                   | Post rehab long term<br>(S5 >20 years)   | Mortality of individual animals (due to ongoing<br>exposure to radiation) leading to a decline in<br>local population   | Minor        | Unlikely   | Low                | <ul> <li>Development and implementation of Land Use Plan<br/>that matches planned exposure scenarios.</li> <li>Rehabilitation planning excludes the use of edible<br/>flora during the rehabilitation process.</li> <li>Development and implementation of Radiation<br/>Management Plan (RadMP).</li> <li>Stakeholder Engagement and Communications Plan.</li> </ul>   |

| Res         | idual I    | Risk               |  |         |
|-------------|------------|--------------------|--|---------|
| Consequence | Likelihood | <b>Risk Rating</b> | Additional Controls<br>Recommended to Reduce<br>Risk | Comment |
| Major       | Rare       | Medium             |  |         |
| Major       | Rare       | Medium             |  |         |
| Major       | Rare       | Medium             |  |         |
| Medium      | Rare       | Low                |  |         |
| Minor       | Unlikely   | Low                |  |         |
| Serious     | Possible   | Medium             |  |         |
| Minor       | Rare       | Low                |  |         |

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|------|---|--|-----------------------------------|--|---|----------------|-----------------------|---------------|---|---------------|
| Ref. | Potential event<br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)  | Impact<br>Environmental<br>Factor        | t pathway<br>Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact   | In Consequence | itial R<br>Likelihood | k Risk Rating | <b>Planned Controls to Manage Risk</b><br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)  | r consequence |
|      | Traditional Owners, members of the public and staff<br>spending extended periods in areas with high radiation<br>levels   | Human health -<br>Radiation              | 16                                | Post rehab long term<br>(S5 >20 years)   | Increased radiological dose   | Major          | Possible              | High          | <ul> <li>Radioactive materials to be stored in the waste storage facility (WSF) as per detailed engineering design.</li> <li>Field testing and mapping of areas with elevated radiation levels to develop radiation excavation plans. Areas identified as having elevated levels will be processed first into the waste storage facility, minimising worker exposure.</li> <li>Development and implementation of Land Use Plan that matches exposure scenarios.</li> <li>Development and implementation of Radiation Management Plan is adhered to.</li> <li>Site fencing and signage to stop people entering the site.</li> <li>Stakeholder Engagement and Communications Plan.</li> </ul> | Medini        |
| 49   | Disturbance of <b>unidentified areas</b> containing materials that have elevated levels of <b>radionuclides</b>   | Human health -<br>Radiation              | 16                                | Construction (S3 up to<br>15 years)  | Increased exposure to radiation increasing the dose to critical groups.   | Serious        | Likely                | High          | <ul> <li>Active waste and material management on the project<br/>site through ongoing monitoring and inspections.</li> <li>Undertake hazard assessment to identify and map<br/>radioactive material. Identified materials to be included<br/>in radiation excavation plans.</li> </ul>  | Med           |
|      | Onsite <b>radiological hazards not identified</b> , and therefore not remediated  | Human health -<br>Radiation              | 16                                | Post rehab long term<br>(S5 >20 years)   | Potential increase in exposure to radiation<br>increasing the dose to site end user groups  | Serious        | Unlikely              | Medium        | <ul> <li>Hazard identification survey forms radiation<br/>excavation mapping. Mapping to be included in<br/>rehabilitation plan as appropriate.</li> <li>Development and implementation of Land Use<br/>Management Plan (LUMP).</li> </ul>  | Shouac        |
|      | Increase concentration of contaminants when plants <b>uptake</b><br><b>metals and/or salts</b> , due to roots extending into waste<br>material on top of the Waste Storage Facility (WSF) | Human health -<br>Radiation              | 16                                | Post rehab long term<br>(S5 >20 years)   | There is the potential for end users of the site<br>to ingest contaminants, causing health effects,<br>from the contaminants in local flora and fauna.<br>Consumption by Traditional Owners of<br>contaminated animals and plants leading to an<br>increased radiological dose that may lead to<br>detrimental health effects | Majo           | Possible              | High          | <ul> <li>Ensure that revegetation methodology only utilises<br/>native species with shallow roots to be used on any<br/>capped material.</li> <li>Revegetation will not include native food plants (to<br/>decrease the potential use as a food source by<br/>Traditional Owners).</li> <li>Development and implementation of Land Use Plan<br/>(LUP).</li> <li>Ensuring that capping material meets published</li> </ul>   | Mediaiii      |
|      |   | Terrestrial<br>environmental<br>quality  | 9                                 | Post rehab long term<br>(S5 >20 years)   | No establishment of vegetation on the WSF   | Catastrophic   | Possible              | High          | requirements to allow for growth of flora on it.  | Shouae        |
|      | <b>Failure of the WSF,</b> due to insufficient neutralant (i.e. lime), damage to capping, poor design / construction / material selection etc.  | Human health -<br>Other                  | 15                                | Post rehab long term<br>(S5 >20 years)   | Wind erosion due to capping failure leading to mobilisation of contaminated material into the air   | Serious        | Possible              | Medium        | <ul> <li>Appropriately engineered cover design by suitably<br/>qualified engineer with oxygen and water infiltration<br/>reduction controls.</li> <li>AMD reduction processes to include appropriate</li> </ul>   | MININ         |
|      |   | Terrestrial<br>environmental<br>quality  | 9                                 | Post rehab long term<br>(S5 >20 years)   | Failure to meet completion criteria and/or to stabilise landforms.  | Catastrophic   | Almost Certain        | Extreme       | addition and mixing of neutralant (i.e. lime) as advised<br>by the project geochemists and compaction of the<br>neutralised waste rock to increase stability and reduce<br>oxygen/water diffusion/infiltration.<br>- Surface water control design over complete WSF to<br>ensure adequate erosion mitigation structures over the  | Ious          |
|      |   | Human health -<br>Radiation              | 15                                | Post rehab long term<br>(S5 >20 years)   | Increased radiological dose from radon which<br>may lead to detrimental health effects to end<br>of project site users  | Major          | Possible              | High          | facility and ensure controlled shedding drainage of<br>excess surface water.<br>- Cover system to include low permeability layers, store<br>and release covers, topsoil and rock mulch to reduce<br>erosion.<br>- Minimise the WSF surface area through effective   | Mediaiii      |
|      |   | Inland water<br>environmental<br>quality | 10                                | Post rehab long term<br>(S5 >20 years)   | Oxygen penetration through capping layer<br>leading to sulphide oxidation and AMD<br>leachate impacting groundwater   | Catastrophic   | Almost Certain        | Extreme       | <ul> <li>designing.</li> <li>Development and implementation of the Erosion and<br/>Sediment Control Plan.</li> <li>Undertake detailed material investigation.</li> <li>Development and implementation of Water<br/>Management Plan (WMP) for post rehabilitation long</li> </ul>  | CULIAC        |

| Res         | idual I    | Risk               |  |         |
|-------------|------------|--------------------|--|---------|
| Consequence | Likelihood | <b>Risk Rating</b> | Additional Controls<br>Recommended to Reduce<br>Risk | Comment |
| Medium      | Unlikely   | Low                |  |         |
| Medium      | Unlikely   | Low                |  |         |
| Serious     | Rare       | Low                |  |         |
| Medium      | Rare       | Low                |  |         |
| Serious     | Rare       | Low                |  |         |
| Medium      | Unlikely   | Low                |  |         |
| Serious     | Unlikely   | Medium             |  |         |
| Medium      | Unlikely   | Low                |  |         |
| Serious     | Unlikely   | Medium             |  |         |

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|-------|--|--|----------------------|--|---|--------------|------------|--------------------|---|
| Ref.  | Potential event<br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)   | Environmental<br>Factor                          | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact   | Consequence  | Likelihood | <b>Risk Rating</b> | <b>Planned Controls to Manage Risk</b><br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)  |
|       |  | Inland water<br>environmental<br>quality         | 10                   | Post rehab long term<br>(S5 >20 years)   | Degradation of surface water quality due to<br>topsoil and subgrade erosion causing<br>migration of nutrients, dissolved solids, and<br>sediments to watercourses.<br>Oxygen penetration through capping layer<br>leading to AMD leachate impacting seepage<br>quality and ultimately surface water quality.<br>Potential impacts on biological health of<br>downstream watercourse, risks to recreational<br>users of watercourses, impacts to consumers<br>of aquatic foods, and downstream water users<br>Diminished integrity of final landform cover<br>and potential exposure of contained materials<br>to environment. |              | Likely     | High               | <ul> <li>Cover and WSF QA/QC construction plan to be included in technical specifications.</li> <li>Development and implementation of Revegetation Plan to include maintenance and monitoring plan for capping design.</li> <li>Development and implementation of Bushfire and Weed Management Plans (to include tree removal)</li> <li>Undertake Erosion Modelling to incorporate into design phase.</li> <li>Development and implementation of Land Use Plan.</li> <li>Placement of the Dysons WRD NAF and PAF 3 near surface of new WSF to scavenge diffused oxygen.</li> <li>Only a selection of native species with shallow roots to be used on any capped material.</li> </ul>  |
| 53    | <b>Revegetation of the capped material</b> is unsuccessful, due<br>to insufficient growth substrate material, poor preparation, or<br>lack of water during initial establishment phase |  | 13                   | Post rehab long term<br>(S5 >20 years)   | Store and release cover design requires<br>evapo-transpiration by vegetation on capped<br>material, but does not work as intended<br>Visual amenity doesn't meet community<br>expectations  | Major        | Possible   | High               | <ul> <li>Construction as per design specifications (e.g. store<br/>and release cover dimensions).</li> <li>Appropriate vegetation selection for suitability on<br/>capping material.</li> <li>Ensure availability of sufficient material to support<br/>appropriate vegetation growth.</li> <li>Development and implementation of Rehabilitation<br/>Management Plan (RehMP).</li> </ul>  |
|       |  | Inland water<br>environmental<br>quality         | 10                   | Post rehab long term<br>(S5 >20 years)   | Increase percolation into the Waste Storage<br>Facility (WSF) and seepage to groundwater  | Major        | Possible   | High               | <ul> <li>Revegetation will include progressive trials and<br/>adaptation of vegetation.</li> <li>See also Potential event #52</li> </ul>  |
| 54    | Implementation of <b>design is incomplete</b> , due to external factors  | Inland water<br>environmental<br>quality         | 10                   | All  | Incomplete implementation results in pollution,<br>contamination and seepage into surface and<br>ground water, with potential downstream<br>consequences  | Catastrophic | Possible   | High               | <ul> <li>Appropriate project governance.</li> <li>Accurate cost estimation in the business case.</li> <li>Stakeholder Engagement and Communications Plan.</li> </ul>  |
|       |  | Social, economic<br>and cultural<br>surroundings | 13                   | All  | No social licence provided for the final works  | Major        | Possible   | High               |   |
|       |  | Terrestrial<br>environmental<br>quality          | 9                    | All  | Failure to meet completion criteria and/or to<br>stabilise landforms.<br>Need to go back to EIS and resubmit a<br>different scope of works.   | Major        | Possible   | High               |   |
| 55    | Failure of the designed and implemented <b>revegetation</b><br><b>program</b> , due to lack of attention / impact of the wet season<br>/ introduction of weeds                         | Terrestrial<br>environmental<br>quality          | 9                    | Post rehab long term<br>(S5 >20 years)   | Failure to meet completion criteria and/or to stabilise landforms.  | Serious      | Likely     | High               | <ul> <li>Appropriate vegetation selection for suitability on capping material.</li> <li>Appropriate supply of seedlings.</li> <li>Development and implementation of stagged revegetation program and trials.</li> <li>Ensure appropriate timing of vegetation planting with soil moisture content.</li> <li>Appropriate resources for revegetation team, including supervision by suitably qualified individual.</li> <li>Appropriate revegetation program.</li> <li>Seed collection comes from local region (i.e. matching genetic adaptation).</li> <li>Identify adequate resources to ensure vegetation management during and post construction activities.</li> <li>Development and implementation of Weed Management Program.</li> </ul> |

| Res         | idual I    | Risk               |  |         |
|-------------|------------|--------------------|--|---------|
| Consequence | Likelihood | <b>Risk Rating</b> | Additional Controls<br>Recommended to Reduce<br>Risk | Comment |
| Major       | Unlikely   | Medium             |  |         |
| Serious     | Rare       | Low                |  |         |
| Serious     | Rare       | Low                |  |         |
| Serious     | Possible   | Medium             |  |         |
| Serious     | Unlikely   | Medium             |  |         |
| Serious     | Unlikely   | Medium             |  |         |
| Serious     | Possible   | Medium             |  |         |



| (5)  |  | Impact pathway                                   |                      |  |   |               |                        | ok          |  |
|------|--|--|----------------------|--|---|---------------|------------------------|-------------|--|
| Ref. | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)                  | Environmental<br>Factor                          | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact   | - Consequence | iitial R<br>Likelihood | Risk Rating | <b>Planned Controls to Manage Risk</b><br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)   |
| 56   | Post-rehabilitation radiation dose target levels not reached   | Human health -<br>Radiation                      | 16                   | Post rehab long term<br>(S5 >20 years)   | Unacceptable radiological exposure<br>increasing dose to post land use groups   | Major         | Possible               | High        | <ul> <li>Radioactive materials to be stored in the waste<br/>storage facility (WSF) as per detailed engineering<br/>design.</li> <li>Field testing and mapping of areas with elevated<br/>radiation levels to develop radiation excavation plans.<br/>Areas identified as having elevated levels will be<br/>processed first into the waste storage facility,<br/>minimising worker exposure.</li> <li>Post rehabilitation radiological surveys including<br/>mapping</li> <li>Development and implementation of Land Use Plan<br/>(LUP).</li> <li>Development and implementation of Radiation<br/>Management Plan (RadMP).</li> </ul> |
| 57   | <b>Overall visual amenity</b> impacted, due to introduction of Waste Storage Facility (WSF) and borrow areas   | Social, economic<br>and cultural<br>surroundings | 13                   | Construction (S3 up to 15 years)   | Introduction of trucks on roads along haul<br>roads impacts visual amenity during<br>construction phase   | Medium        | Possible               | Medium      | <ul> <li>Visual Amenity report (which only takes into account<br/>the final land form post construction) states the project<br/>cannot be seen from the road.</li> <li>Information Centre and Notice Boards include<br/>information on the project.</li> </ul>   |
|      |  | Social, economic<br>and cultural<br>surroundings | 13                   | Post rehab long term<br>(S5 >20 years)   | The creation of the WSF, impacts the overall visual amenity of the site for public driving along the public roads   | Medium        | Rare                   | Low         |  |
| 58   | Inappropriate putrescible waste management   | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to<br>15 years)  | Mortality of individual animals (due to<br>introduction or spread of pest species<br>attracted to food waste) leading to a decline in<br>local population   | Major         | Unlikely               | Medium      | - Development and implementation of Waste<br>Management Plan, including measures to control<br>putrescible waste ensuring it does not enter the<br>environment and for the segregation of waste during<br>construction activities. All non-mining waste will be<br>taken offsite ( excluding the use of compostable toilets,<br>if deemed appropriate for the project).  |
| 59   | Extraction of groundwater from aquifer for remediation<br>purposes<br>may need revising given change to project - dependent on<br>Paul F modelling info. | Terrestrial flora and fauna                      | 14                   | Construction (S3 up to<br>15 years)  | Reduction in habitat quality and/or quantity<br>(due to reduced groundwater availability for<br>groundwater-dependent ecosystems) leading<br>to a decrease in the diversity and/or<br>abundance of species. | Major         | Unlikely               | Medium      | -Development and implementation of groundwater<br>remediation plan.<br>- Obtain a Water Extraction Licence (if required).<br>- Intermediate Pit flooded void assists to moderate<br>groundwater elevation.   |
|      |  | Social, economic<br>and cultural<br>surroundings | 10                   | Construction (S3 up to 15 years)   | Water extraction for construction impacts on other water users  | Serious       | Unlikely               | Medium      |  |
| 60   | External bushfire encroaches within the project boundary, due to adverse weather events or arson activities etc.   | Human health -<br>Other                          | 15                   | All  | Personnel fatality or injury (particular around bulk fuel storage areas)  | Major         | Unlikely               | Medium      | - Development and implementation of Fire<br>Management Plan, including; fire breaks, active fire<br>management and vegetation reduction program, fire<br>detection and suppression systems, fire extinguishers,<br>fire-fighting training, emergency response procedures.  |
|      |  | Social, economic<br>and cultural<br>surroundings | 8                    | All  | Impacts to culturally significant flora species,<br>or cultural heritage or sacred sites.   | Major         | Possible               | High        | <ul> <li>Availability of Emergency Services and equipment.</li> <li>Development and implementation of Emergency<br/>Response Plan.</li> </ul>  |
|      |  | Terrestrial flora and fauna                      | 14                   | Post rehab long term<br>(S5 >20 years)   | Fire impacts the revegetation success   | Serious       | Possible               | Medium      |  |
| 61   | Inadequate management of <b>asbestos</b> or asbestos contaminated soils  | Human health -<br>Other                          | 15                   | Construction (S3 up to<br>15 years)  | Asbestos particles become airborne and<br>impact human health   | Serious       | Unlikely               | Medium      | <ul> <li>Development and implementation of Waste<br/>Management Plan.</li> <li>Available asbestos register with location and amounts<br/>for Rum Jungle.</li> <li>Appropriate Asbestos Control Plan (incl. disposal in<br/>the Waste Storage Facility (WSF)).</li> <li>All surface asbestos to be removed and disposed.</li> <li>Use of licensed subcontractor to handle and dispose<br/>asbestos.</li> <li>Make safe central working area for purpose of<br/>construction (i.e. until appropriate timing for disposal to<br/>WSF).</li> <li>Undertake independent audit by Contaminated Land<br/>Auditor.</li> </ul>                  |

| Res            | idual I    | Risk               |  |  |
|----------------|------------|--------------------|--|--|
| Consequence    | Likelihood | <b>Risk Rating</b> | Additional Controls<br>Recommended to Reduce<br>Risk | Comment                                  |
| Medium         | Unlikely   | Low                |  |  |
| Medium         | Possible   | Medium             |  |  |
| Medium         | Rare       | Low                |  |  |
| Minor          | Rare       | Low                |  | Not actively trying to<br>control pests. |
| Serious        | Unlikely   | Medium             |  |  |
| Medium         | Rare       | Low                |  |  |
| Medium         | Unlikely   | Low                |  |  |
| Serious Medium | Unlikely   | Medium Medium      |  |  |
| Medium         | Possible   | Medium             |  |  |
| Medium         | Rare       | Low                |  |  |

| GHI  |   |  |                      |  |   |             |            |             |   |             |            |             |  |         |
|------|---|--|----------------------|--|---|-------------|------------|-------------|---|-------------|------------|-------------|--|---------|
|      | Impact  |  |                      | -  |   |             | tial R     | lisk        |   |             |            | Risk        |  |         |
| Ref. | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause)   | Environmental<br>Factor                  | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact   | Consequence | Likelihood | Risk Rating | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)   | Consequence | Likelihood | Risk Rating | Additional Controls<br>Recommended to Reduce<br>Risk | Comment |
| 62   | Uncontrolled release, spill or passive discharge of <b>hazardous materials</b> at project site Note: Hazardous materials include asbestos, hydrocarbons etc.                                    | Inland water<br>environmental<br>quality | 10                   |  | Reduction in water quality  | Serious     | Possible   | Medium      | <ul> <li>Storage of materials in accordance with Australian<br/>codes and standards, with controls such as<br/>weatherproofing and bunding.</li> <li>Waste discharge licence needs to be applied (incl.</li> </ul>  | Medium      | Unlikely   | Low         |  |         |
|      |   | Human Health -<br>other                  | 15                   | Post rehab long term<br>(S5 >20 years)   | Failure to meet Rehabilitation criteria   | Major       | Possible   | High        | (potential) discharge and/or receiving water limits<br>and/or trigger values, and incident reporting).<br>- Engineered runoff water quality controls from   | Medium      | Rare       | Low         |  |         |
|      |   | Human health -<br>Radiation              | 16                   | Construction (S3 up to 15 years)   | Dispersion of dust causing an increase of<br>inhalation and ingestion of radionuclides<br>causing an increase in radiological dose  | Major       | Possible   | High        | facilities. E.g. grease traps and first flush containment<br>systems.<br>- Development and implementation of site procedures<br>for spill response, clean-up and reporting (incl. spill<br>kits).   | Medium      | Unlikely   | Low         |  |         |
|      |   | Human health -<br>Radiation              | 16                   | Post rehab long term<br>(S5 >20 years)   | Radioactive contamination of water and/or<br>aquatic foods (e.g. fish or mussels) causing<br>an increase in dose to critical groups.<br>Increase in dose for Traditional Owners using<br>the area from increased radiological exposure<br>due to the creation of un-remediated hotspots | Major       | Possible   | High        | <ul> <li>Development and implementation of Waste<br/>Management Plan.</li> <li>Development and implementation of Erosion and<br/>Sediment Control Plan (ESCP).</li> <li>Development and implementation of Emergency<br/>Response Plan.</li> <li>Development and implementation of Radiation<br/>Management Plan (RadMP).</li> </ul> | Medium      | Unlikely   | Low         |  |         |
|      |   | Aquatic ecosystems                       | 12                   | Construction (S3 up to<br>15 years)  | Reduction in habitat quality and/or quantity<br>due to water contamination leading to a<br>decrease in the diversity and/or abundance of<br>species.  | Major       | Possible   | High        |   | Serious     | Unlikely   | Medium      |  |         |
| 63   | Materials used for the construction and maintenance of<br>new access and haul roads and embankments could contain<br>contaminants   | Inland water<br>environmental<br>quality | 10                   | Construction (S3 up to<br>15 years)  | Decreased water quality due to local Acid<br>Mine Drainage (AMD) from Potentially Acid<br>Forming (PAF) materials.<br>Decreased quality of dust suppression water.  | Serious     | Possible   | Medium      | <ul> <li>Geochemical investigation of construction materials<br/>for infrastructure (haul roads, embankments).</li> <li>Review of construction materials (e.g. primer agents)<br/>prior to use.</li> <li>Construction quality QA/QC to be included in<br/>technical specifications.</li> </ul>                                      | Serious     | Unlikely   | Medium      |  |         |
|      |   | Aquatic ecosystems                       | 12                   | Construction (S3 up to<br>15 years)  | Reduction in habitat quality and/or quantity<br>(due to contamination) leading to a decrease<br>in the diversity and/or abundance of species  | Serious     | Possible   | Medium      | - Road rehabilitation and removal of roads post construction works.   | Serious     | Rare       | Low         |  |         |
| 64   | Overtopping of <b>bunded facilities</b> onsite, during rainfall<br>events<br>Note: Facilities that require bunding include the water<br>treatment plant, fuel tanks, hydrocarbon and neutralant | Aquatic ecosystems                       | 12                   | Construction (S3 up to<br>15 years)  | Reduction in habitat quality (due to contamination) leading to a decrease in the diversity and/or abundance of species.   | Serious     | Possible   | Medium      | <ul> <li>Storage of materials in accordance with Australian codes and standards, with controls such as weatherproofing and bunding.</li> <li>Locate the water treatment plant (WTP) under roofing</li> <li>Minimise the amount of hazardous materials stored</li> </ul>   | Serious     | Unlikely   | Medium      |  |         |
|      | storage, and secondary containment of other hazardous storages  | Inland water<br>environmental<br>quality | 10                   | Construction (S3 up to<br>15 years)  | Contamination to surface water during a rainfall event  | Medium      | Likely     | Medium      | onsite during the wet season<br>- Development and implementation of Inspection<br>program ensuring good housekeeping practices inside<br>bunds.   | Medium      | Unlikely   | Low         |  |         |
| 65   | Leak from <b>sewerage treatment facilities</b> , due to poor maintenance  | Inland water<br>environmental<br>quality | 10                   | Construction (S3 up to<br>15 years)  | Release from site facilities impacting the surface water  | Minor       | Unlikely   | Low         | <ul> <li>Development and implementation of sewerage<br/>monitoring program ensuring system pumped out as<br/>required.</li> <li>Building of facilities in accordance with Australian</li> </ul>   | Minor       | Rare       | Low         |  |         |
|      |   | Inland water<br>environmental<br>quality | 10                   | Construction (S3 up to<br>15 years)  | Seepage of site facilities impacting the groundwater  | Minor       | Unlikely   | Low         | codes and standards by suitably qualified builder.  | Minor       | Rare       | Low         |  |         |
| 66   | Visual impact of historical scrap across project site (e.g. tyres, drums), due to inappropriate waste management  | and cultural surroundings                | 13                   | Construction (S3 up to<br>15 years)  | Impacts the aesthetics of site  | Medium N    | Unlikely L | Low         | <ul> <li>Site readiness for construction (incl. clean up).</li> <li>Clean-up crew to dispose surface waste as it is identified.</li> </ul>  | Minor N     | Rare       | Low         |  |         |
| 67   | Hee of vehicles to move equipment glast sectorists of the   | Human health -<br>Other                  | 15                   | Construction (S3 up to<br>15 years)  |   | Medium      | Unlikely   | Low         | Dovelopment and implementation of Traffic   | Medium      | Rare       | Low         |  |         |
| 67   | Use of <b>vehicles</b> to move equipment, plant, materials and/or personnel onsite and between sites  | Terrestrial flora and fauna              | 14                   | Construction (S3 up to<br>15 years)  | Mortality of individual animals (due to<br>interaction with machinery and vehicles)<br>leading to a decline in local populations  | Minor       | Possible   | Low         | <ul> <li>Development and implementation of Traffic<br/>Management Plans.</li> <li>Increased schedule time to minimise traffic volume<br/>per day.</li> <li>No driving will occur at night (when most small<br/>mammals are active)</li> </ul>   | Minor       | Unlikely   | Low         |  |         |

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|      |   | t pathway                               | Initial Risk         |  |  |             |            |        | Res   | idual       | Risk       |        |  |         |
|------|---|---|----------------------|--|--|-------------|------------|--------|---|-------------|------------|--------|--|---------|
| Ref. | <b>Potential event</b><br>(how the Project interacts with assets, values, uses and<br>location. Include clear description of the cause) | Environmental<br>Factor                 | Chapter<br>reference | Time period<br>Construction (S3 up to 15<br>years)<br>Post rehab short term (S4<br>up to 20 years)<br>Post rehab long term (S5<br>>20 years) | Description of impact  | Consequence | Likelihood |        | Planned Controls to Manage Risk<br>(as per Project Description, and elements of Standards<br>/ Codes of Practice)   | Consequence | Likelihood | sk F   | Additional Controls<br>Recommended to Reduce<br>Risk | Comment |
| 68   | Movement and/or containment of <b>radioactive materials</b>   | Terrestrial flora and fauna             | 14                   | Post rehab long term<br>(S5 >20 years)   | Mortality of individual animals (due to<br>radionuclide exposure from dust emissions,<br>contaminated water or remnant radioactive<br>material) leading to a decline in local<br>populations | Minor       | Unlikely   | Low    | <ul> <li>Radioactive materials to be stored in the waste<br/>storage facility (WSF) as per detailed engineering<br/>design.</li> <li>Field testing and mapping of areas with elevated<br/>radiation levels to develop radiation excavation plans.</li> <li>Areas identified as having elevated levels will be<br/>processed first into the waste storage facility,<br/>minimising worker exposure.</li> <li>Development and implementation of Land Use Plan<br/>that matches exposure scenarios.</li> <li>Development and implementation of Radiation<br/>Management Plan.</li> </ul> | Minor       | Rare       | Low    |  |         |
| 69   | Construction activities inhibit passage of aquatic fauna to<br>upstream reaches of EBFR   | Aquatic ecosystems                      | 12                   | Post rehab long term<br>(S5 >20 years)   | Impediment to aquatic fauna passage through<br>site during construction causing low<br>population density upstream.  | Serious     | Possible   | Medium | <ul> <li>Passage currently inhibited due to chemical and physical impediments.</li> <li>Construction Phase will see EBFR flow through the diversion channel as is the current condition.</li> <li>Restoration works will restore the EBFR flow regime therefore restoring conditions for aquatic fauna movement through the site.</li> </ul>  | Serious     | Possible   | Medium |  |         |
| 70   | Intermediate Pit draw down and groundwater treatment give rise to reduced groundwater levels  | Hydrological<br>processes               | 11                   | Construction (S3 up to<br>15 years)  | Groundwater dependant ecosystems are<br>impacted by groundwater drawdown during<br>construction  | Serious     | Possible   | E E    | <ul> <li>Intermediate Pit draw down set at 8m below outlet<br/>elevation.</li> <li>Modelling indcates minimal impact to groundwater<br/>dependant ecosystem north of intermediate pit.</li> <li>Monitoring of groundwater network surrounding<br/>Intermediat Pit during works.</li> </ul>  | Medium      | Rare       | Low    |  |         |
| 71   | Spills or loss of contaimnent associated with storage of bulk hazardous materials   | Terrestrial<br>environmental<br>quality | 9                    | Construction (S3 up to<br>15 years)  | Contamination of soils, impact on flora and fauna<br>and potential contamination of surface water  | Serious     | Unlikely   | Medium | - Where possible avoid or limit the storage of hazardous<br>materials<br>Storage and handling of materials to Australian Standards<br>including self-bunded fuel tanks, sealed filling areas,<br>availability of spill kits, seggregation of chemicals. above<br>rather than below ground storage tanks, regular inspections,<br>emergency response plan<br>Appropriate handling and storage of other bulk chemicals<br>such as lime and WTP additives, completion of a hazardous<br>substance management plan, regular audits  | Minor       | Rare       | Low    |  |         |
| 72   | Intermediate Pit draw down and groundwater treatment give rise to historic and introduced contamination of soils                        | Terrestrial<br>environmental<br>quality | 9                    | Post rehab long term<br>(S5 >20 years)   | Contamination of soils, impact on flora and fauna<br>and potential contamination of surface water  | Serious     | Unlikely   | Mediu  | Detailed investigations to determine contamination extent,<br>detailed assessment to determine appropriate liming rate,<br>development and implementation of a remediation action<br>plan, undertaking watching brief and completing validation<br>sampling/reporting, assessment of the process by a VIC<br>EPA Auditor, QA/QC during construction, appropriate<br>superintendence   | Serious     | Rare       | Low    |  |         |